



STABLE VIEW UPDATE FROM BARRY:

While Mark Phillips hasn't announced his retirement, it makes business sense for Stable View to plan. As Mark's role as Course Designer is spread across many top facilities, and as most of the top US Course Designers are already very busy, we decided to look around and possibly abroad for a replacement.

Between Mark Phillips and Molly Bull we identified Helen West.

The below links provide some insights into Helen's background and experience.

<https://m.youtube.com/watch?v=3BC2Meq1k7A>

and

<https://www.horseandhound.co.uk/plus/features-plus/bicton-horse-trials-cross-country-helen-west-748632>

As with most transitions, they need to be planned.

Our intention is that at the point that Mark announces his retirement, Stable View will have an experienced replacement who knows the terrain, understands riders needs and is prepared to support Stable View's way of doing things.

As a part of Stable View's planning, Helen accompanied Mark while he was setting the Course for this year's Oktoberfest, also, she will be here with Mogie for 2024's Aiken Opener.

Our intention is to appoint Helen as the Course Designer for Stable View's 4* Courses with Mogie continuing to design the National Courses.

Mark and Helen will be working on the April 4* Course - that's three weeks prior to Kentucky - together.

Businesses deal well with gradual change. Sharp changes in direction involve Risk. To the extent possible, we intend that this transition will mitigate some of the risks associated with what happens the day that Mark decides to hang up his Gator, pencil and clipboard.